

top Op margin

| Rank | Company | HQ Location | Op. Profit Margin % |
|------|---------------------|-------------|---------------------|
| 1 | Marui | Tokyo | 6.9 |
| 2 | Daimaru Hakata | Kyushu | 4.3 |
| 3 | Hankyu Hanshin | Osaka | 3.8 |
| 4 | Tenmaya | Okayama | 3.8 |
| 5 | Hamaya | Nagasaki | 3.7 |
| 6 | Isetan-Mitsukoshi | Tokyo | 3.7 |
| 7 | Tokiwa | Oita | 2.9 |
| 8 | Daimaru-Matsuzakaya | Osaka | 3.0 |
| 9 | Daimaru Fujii | Kyoto | 3.0 |
| 9 | Izutsuya | Kokura | 2.8 |
| 9 | Matsuya | Tokyo | 2.8 |
| 12 | Tokiwa | Oita | 2.7 |
| 13 | Daimaru Shimonoseki | Yamaguchi | 2.6 |
| 14 | Maruhiro | Kawagoe | 2.3 |
| 15 | Kochi Daimaru | Shikoku | 1.9 |

Source: Company Reports; JapanConsuming